



BOARD OF DIRECTORS' MEETING

January 18, 2023

7:30 AM

Microsoft Teams

Meeting Minutes

Directors, Officers and Trustees: Wouter Rietsema, MD – University of Vermont – Champlain Valley Physicians Hospital (Chair), Joan Hayner - aptihealth (Treasurer), Brian O’Grady – CDPHP (Secretary), David Shippee – Whitney M. Young, Jr. Health Centers (Vice Chair), Julie Bazzell – Hometown Health Centers, Jeremiah Benoit, MD – Highmark Western and Northeastern NY, Bill Duax – Albany Medical Center, Patty Fusco – Fusco Personnel, Inc., Kevin Gallagher – Hudson Headwaters Health Network, Eric Linzer – New York Health Plan Association, Pat Roohan – MVP, Tracy Pitcher – St. Paul’s Center, Charles Welge – Albany County Department of Health, Paul Macielak

Invited members of the public: Howie Architzel – Broadview Federal Credit Union, Michelle Blanchard – Four Winds Saratoga, Ashima Butler – Ellenville Regional Hospital, Craig Dreher-Community Care Physicians, Brian Evans – Nathan Littauer Hospital, Scott Guisinger – Price Chopper Supermarkets, Susan Huntington – Adirondack Medical Center, John Mangona – Saratoga Hospital, Justin Miller – University of Vermont Medical Center, Mihir Raval – New York Oncology Hematology

Hixny Staff: Mark McKinney – CEO, Bryan Cudmore – Vice President, Account Management, Debra Hamway – Vice President, Finance, Taiymoor Naqi – Chief Compliance Officer & Vice President, Privacy & Security

Meeting Commenced: 7: 32 AM

Mark welcomed all in attendance and noted that beginning with today’s meeting, Hixny will now open the meetings to the invited public. This will provide more transparency to our participants and other interested parties to learn about Hixny. He also noted that minutes from the public session of the agenda will be posted on the Hixny website in accordance with SHIN-NY requirements.

I. Welcome & Chairperson Remarks

Dr. Rietsema welcomed all to the first board meeting of 2023 and the first on a Wednesday morning at 7:30 AM. He expressed that 2023 looks to be an interesting year with the changes happening with the SHIN-NY (State Health Information Network of New York) and NYeC (New York eHealth Collaborative).

II. Adopt Minutes from November 18, 2022 Board Meeting

A motion to approve the November 18, 2022 Board Meeting minutes was made by Brian O’Grady and seconded by Dave Shippee. With no further comments, no opposition, and no abstentions, the motion was unanimously approved.

III. SHIN-NY Update

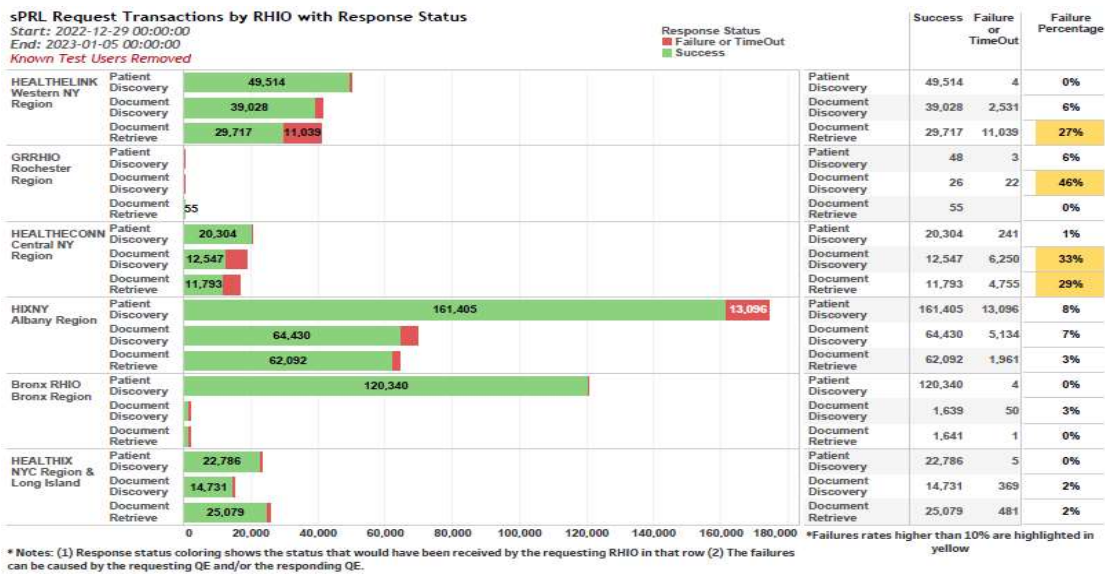
The meeting commenced with review and discussion regarding a letter to NYeC Executive Director David Horrocks from Ann Schettine, Director of the Office of Quality and Patient Safety from the New York State Department of Health. This letter dated January 6, 2023 articulates strategic principles to guide the future evolution of the SHIN-NY and outlines strategic actions to be taken by the SHIN-NY to support the 1115 waiver and the needs of public health officials. These include Creating a Shared Service Entity to operate technology for the SHIN-NY with governance and oversight that includes the QEs, NYeC and DOH



- Developing and implementing a technical solution and data repository (data lake) to combine data from the QEs and other data sources to enable the SHIN-NY to provide enhanced statewide data and analytic services to DOH
- Creating a plan to ensure that health information exchange services are effective and efficient as possible in New York City and that meet the unique needs of that healthcare market and the NYC Department of Health and Mental Hygiene
- Developing a plan to ensure health information exchange services are effective and efficient as possible for all county health departments
- Develop a plan on how the SHIN-NY will interact with and leverage national health information exchange networks

There was discussion regarding the letter and its impact on the Hixny region. Additional questions about the specific focus on New York City were raised as well as the progress made by NYeC on the centralization of SHIN-NY technology.

Those in attendance reviewed the SHIN-NY weekly sPRL report for the week ending January 5, 2023. This report measures the number of transactions per QE that occur between regions and is a proxy for individual QE usage. It was noted that this report shows that Hixny's volume exceeds all other SHIN-NY QEs and is equal to the combined volume of all other QEs.



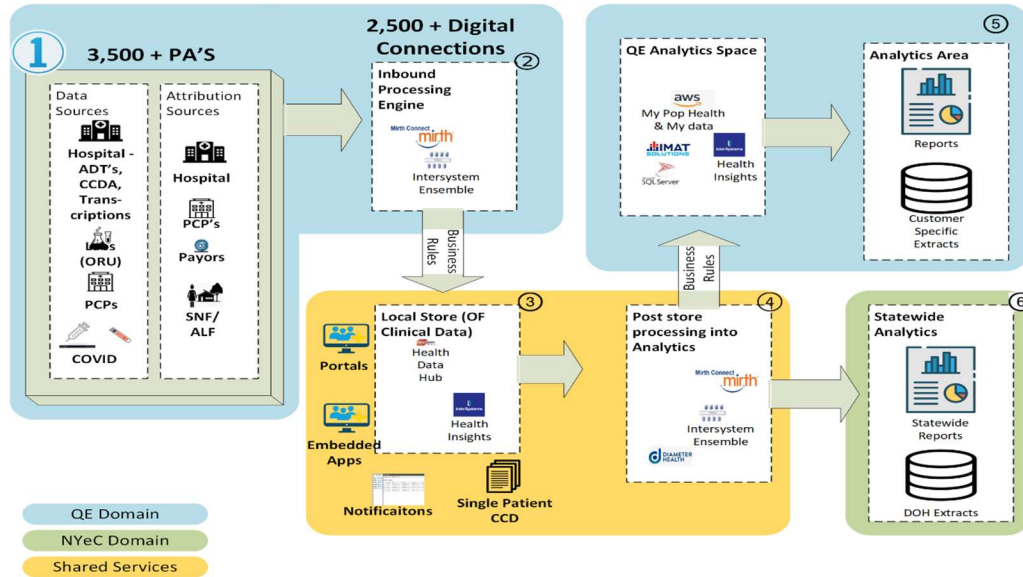
Further discussion focused on 2022 SHIN-NY funding and the cost per sPRL transaction based on annualized numbers from the report. The SHIN-NY average QE cost per transaction was \$2.68 and estimated at \$4 per transaction when NYeC costs are included. Hixny was the most cost effective at \$0.67 per transaction. Questions were raised about whether DOH was aware of the disparity in costs and whether this was driving the concern about lowering the overall cost of the SHIN-NY as outlined in the letter.

Mark then shared the shared services model graphic that David Horrocks, CEO of NYeC had presented to the board at the September meeting.

Hixny staff and counsel, along with the other QEs, are working with NYeC to hash out the proposed governance model and sharing arrangements. NYeC is proposing a 13-member board

comprised of one seat for each QE (6), six seats for NYeC and one independent seat. The NYeC CEO would then serve as board chair. Additionally, and this is a point NYeC is firm on, they would retain the capability/responsibility to hire/fire the CEO. This leads to the question of what role does this new board then have? Language has been presented that would allow for the board members to call a vote of no confidence in the event they think the CEO isn't doing a good job, a cure period would follow and then another vote would take place.

Subsequent meetings are also taking place on how the data in the shared service model would be used, who would be using it and who would authorize its use.



IV. Public Comment Period

Additional discussion occurred about the routing of data from the healthcare organizations to the shared service infrastructure and whether the data would flow as it is now or if it would be rerouted directly to the shared service platform and stored there.

Public Meeting Adjourned: 7:58 AM

Respectfully Submitted by:

**Linda Mensching-Quinn
Human Resource & Board Relations Administrator**

NEXT MEETING DATE: March 15, 2023 at 7:30 AM